FLEXTRONICS

Financial Results for the Fourth Quarter and Fiscal Year Ended March 31, 2006

Risks and Non-GAAP Disclosures

Please note that this conference call contains forward-looking statements within the meaning of the federal securities laws, including statements related to the proposed divestiture of our software development and solutions business and the expected gain and returns from the divestiture; the potential growth opportunities in our core EMS business; the success of our market-segment approach; the Nortel Agreement; revenue and margin growth; the success of long-term initiatives; our investments in component, design and ODM capabilities and in our manufacturing facilities; new customer opportunities; profitability; and anticipated use of available cash. These statements are subject to attendant risks that can cause actual results to differ materially. Information about these risks is noted in the earnings press release, in slide 20 of this presentation and in the Risk Factors and Management's Discussion and Analysis sections of our latest annual report filed with the SEC as well as in our other SEC filings. These forward-looking statements are based on our current expectations and we assume no obligation to update these forward-looking statements. Investors are cautioned not to place undue reliance on these forward-looking statements.

In addition, throughout this conference call we will use non-GAAP financial measures. Please refer to the schedules to the earnings press release, slides 6, 7 and 8 of this slide presentation and the GAAP vs. Non-GAAP Reconciliation in the Investors section of our website, which contain the reconciliation to the most directly comparable GAAP measures.

Revenue

($ in thousands)

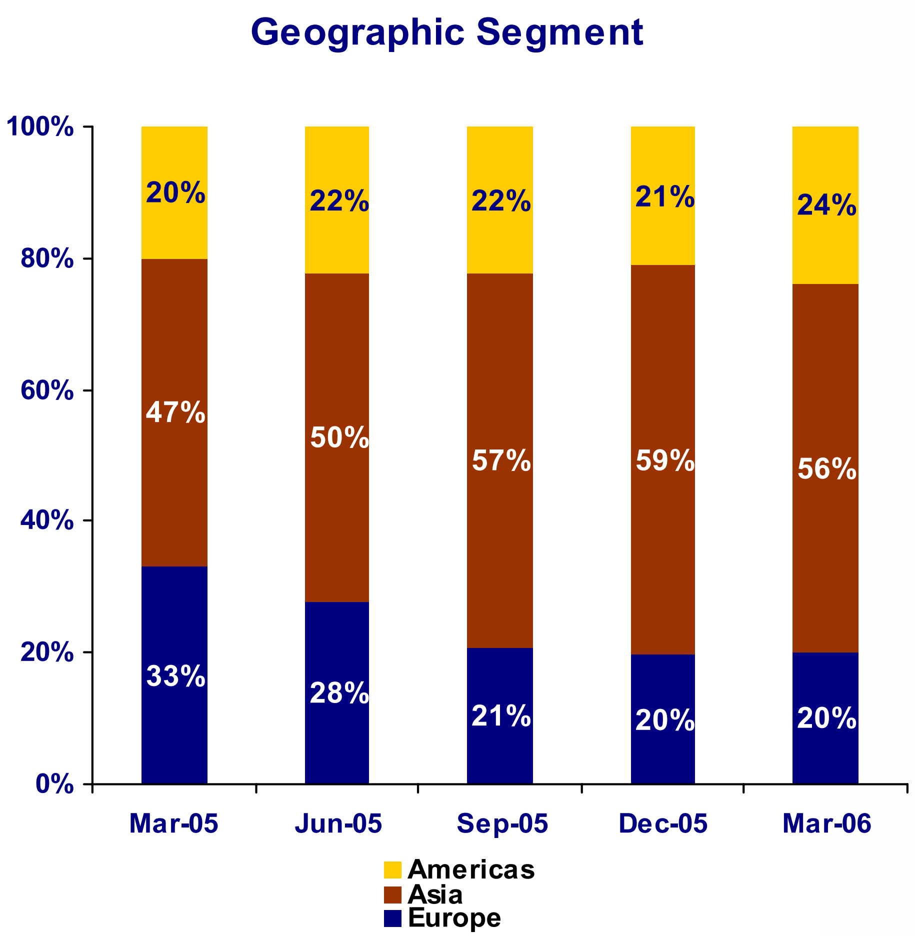
	Core EMS (1)	FNS	Continuing Operations (2)	Disc. Operations	Total Flex Non-GAAP (3)
Mar 31, 2005 Quarter					
Revenues	**$ 3,333,000**	$ 207,000	$ 3,540,000	$ 73,000	$ 3,613,000
Gross profit	204,000	29,000	233,000	30,000	263,000
Gross margin	*6.1%*	*14.0%*	*6.6%*	*41.1%*	*7.3%*
SG&A	104,000	21,000	125,000	20,000	145,000
SG&A as a % of sales	*3.1%*	*10.1%*	*3.5%*	*27.4%*	*4.0%*
Operating profit	100,000	8,000	108,000	10,000	118,000
Operating margin	*3.0%*	*3.9%*	*3.1%*	*13.7%*	*3.3%*
Dec 31, 2005 Quarter					
Revenues	4,126,000		4,126,000	61,000	4,187,000
Gross profit	236,000		236,000	23,000	259,000
Gross margin	*5.7%*		*5.7%*	*37.7%*	*6.2%*
SG&A	111,000		111,000	14,000	125,000
SG&A as a % of sales	*2.7%*		*2.7%*	*22.9%*	*3.0%*
Operating profit	125,000		125,000	9,000	134,000
Operating margin	*3.0%*		*3.0%*	*14.8%*	*3.2%*
Mar 31, 2006 Quarter					
Revenues	**$ 3,531,000**		$ 3,531,000	$ 66,000	$ 3,597,000
Gross profit	213,000		213,000	25,000	238,000
Gross margin	*6.0%*		*6.0%*	*37.9%*	*6.6%*
SG&A	109,000		109,000	12,000	121,000
SG&A as a % of sales	*3.1%*		*3.1%*	*18.2%*	*3.3%*
Operating profit	104,000		104,000	13,000	117,000
Operating margin	*2.9%*		*2.9%*	*19.7%*	*3.3%*

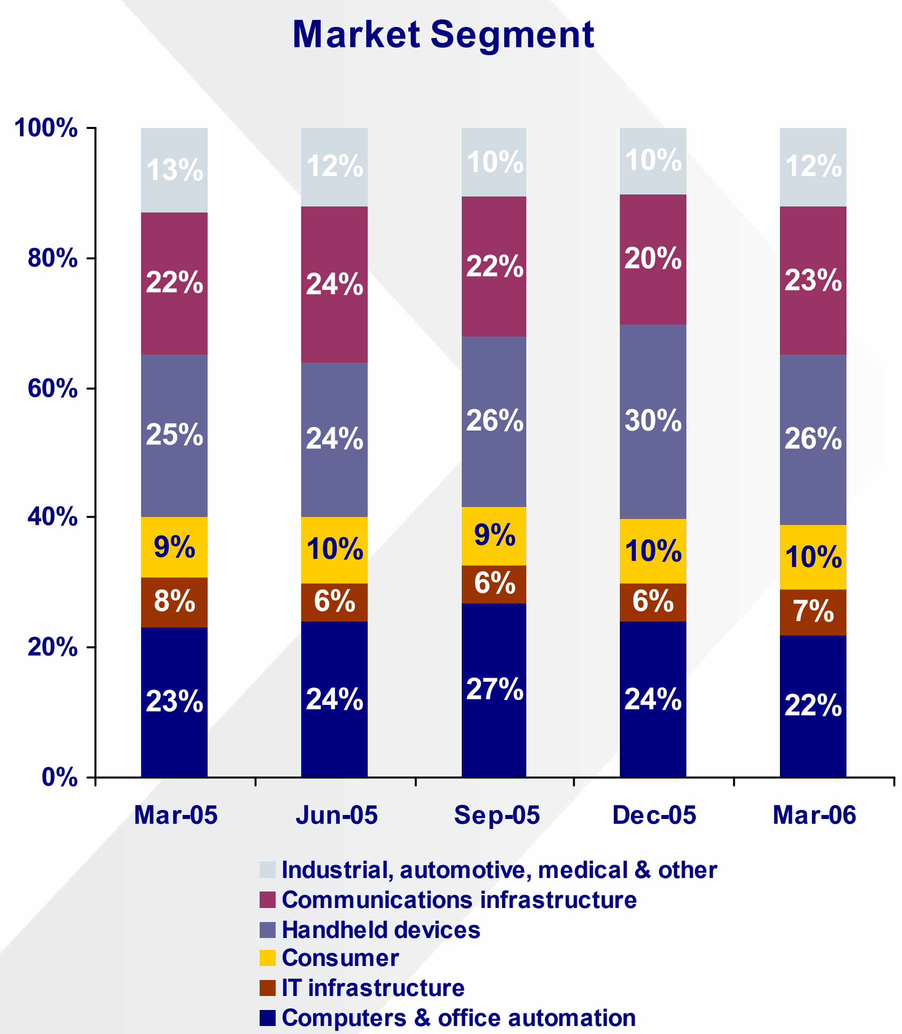
(1) Core EMS includes Multek and excludes FNS and discontinued operations.

(2) Continuing operations include Core EMS and FNS. Revenue from continuing operations represents GAAP results.

(3) Non-GAAP measures are reconciled to the comparable GAAP measures in the GAAP vs. Non-GAAP Reconciliation in the Investors section of our w ebsite.

Revenue by Segment





Margins

($ in thousands)

	Core EMS (1)	FNS	Continuing Operations (2)	Disc. Operations	Total Flex Non-GAAP (3)
Mar 31, 2005 Quarter					
Revenues	$ 3,333,000	$ 207,000	$ 3,540,000	$ 73,000	$ 3,613,000
Gross profit	204,000	29,000	233,000	30,000	263,000
Gross margin	*6.1%*	*14.0%*	*6.6%*	*41.1%*	*7.3%*
SG&A	104,000	21,000	125,000	20,000	145,000
SG&A as a % of sales	*3.1%*	*10.1%*	*3.5%*	*27.4%*	*4.0%*
Operating profit	**100,000**	8,000	108,000	10,000	118,000
Operating margin	*3.0%*	*3.9%*	*3.1%*	*13.7%*	*3.3%*
Dec 31, 2005 Quarter					
Revenues	4,126,000		4,126,000	61,000	$ 4,187,000
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(2) Continuing operations include Core EMS and FNS. Revenue from continuing operations represents GAAP results.

(3) Non-GAAP measures are reconciled to the comparable GAAP measures in the GAAP vs. Non-GAAP Reconciliation in the Investors section of our w ebsite.

Quarterly Net Income and EPS

($ in millions, except EPS)

	Quarter Ended			
	Mar-06		Mar-05	
Non-GAAP Net Income	$	98	$	95
Non-GAAP Net Income Per Diluted Share	$	0.16	$	0.16
GAAP Net Income	$	43	$	74
GAAP Net Income Per Diluted Share	$	0.07	$	0.12

The non-GAAP financial measures exclude certain amounts that are included in the most directly comparable measures under Generally Accepted Accounting Principles ("GAAP"). Non-GAAP results from continuing operations include the results of our discontinued operations. Non-GAAP results also exclude after-tax intangible amortization, gains and losses from divestitures, restructuring and other charges attributable to continued and discontinued operations. The Company recorded intangible amortization expense of $12.9 million (including $4.6 million attributable to discontinued operations) and $16.0 million (including $8.9 million attributable to discontinued operations) during the quarters ended March 31, 2006 and 2005, respectively. Further, the Company's equity in earnings of unconsolidated subsidiaries included $2.6 million of intangible amortization during the quarter ended March 31, 2006. The Company also recorded pre-tax restructuring charges of $64.1 million and $7.6 million during the quarters ended March 31, 2006 and 2005, respectively, which were primarily related to the closures and consolidations of various manufacturing facilities. The Company also recognized a $20.6 million gain during the quarter ended March 31, 2006 as the result of the liquidation of certain international entities. In addition, during the quarter ended March 31, 2005, the Company recorded losses of $16.3 million associated with the early extinguishment of its 9 ¾% senior subordinated notes due 2010, and $1.4 million for other than temporary impairment of its investments in certain non-publicly traded companies. The tax impacts related to all of these items and other non-operational tax adjustments amounted to a tax benefit of $4.0 million and $20.3 million in the quarters ended March 31, 2006 and 2005, respectively.

GAAP Reconciliation

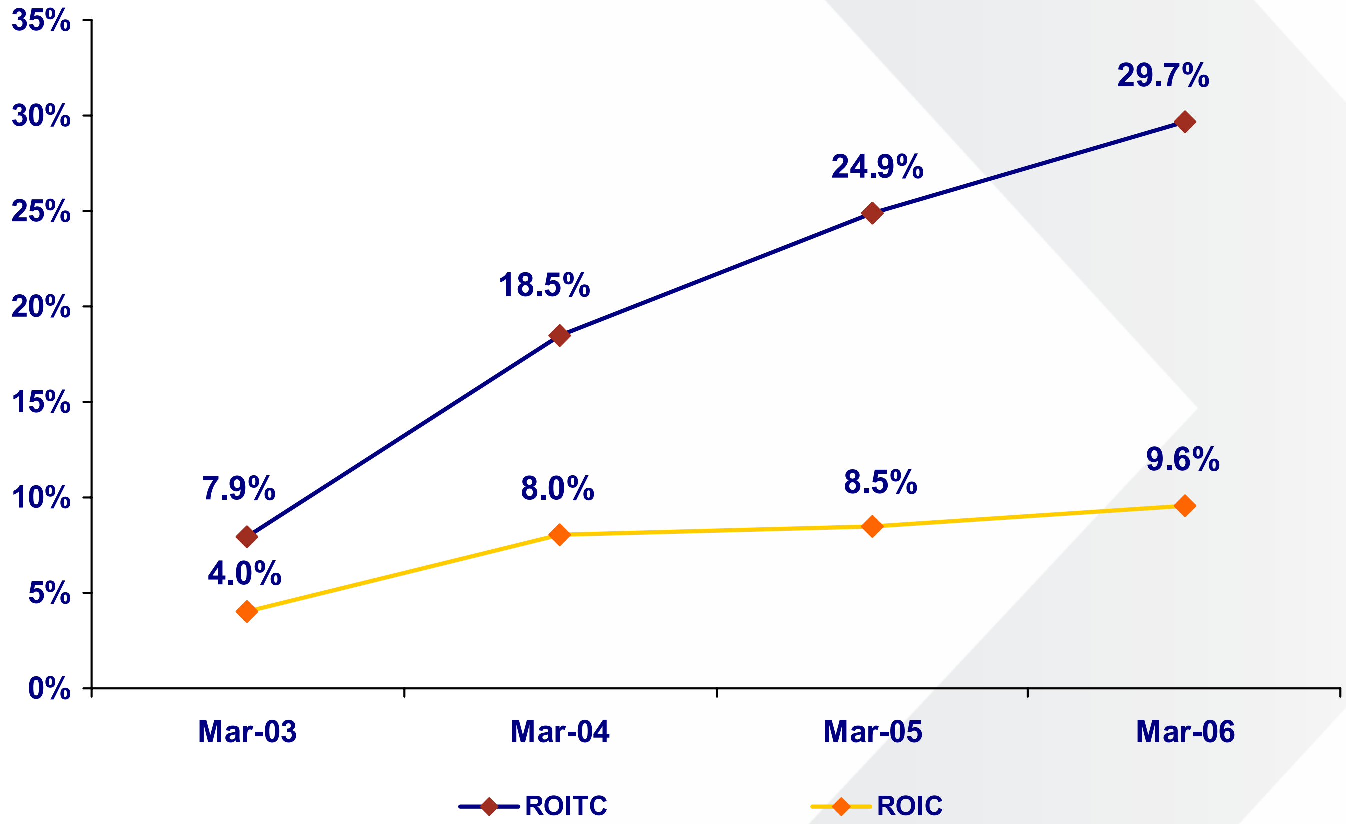
($ in thousands, except EPS)

	Quarter Ended March 31, 2006			
	Pretax	Tax Expense (Benefit)	After Tax	Diluted EPS
Non-GAAP	$ 98,037	$ 72	$ 97,965	$ 0.16
Amortization	(8,270)	(1,737)	(6,533)	
Restructuring and other charges	(46,136)	(1,496)	(44,640)	
Discontinued operations	(12,422)	(2,533)	(9,889)	
GAAP - Income from continuing operations	$ 31,209	$ (5,694)	36,903	
Non-GAAP - Income from discontinued operations			9,889	
Intangible amortization (net of $743 benefit) - discontinued operations			(3,844)	
GAAP - Net income			$ 42,948	$ 0.07

	Quarter Ended March 31, 2005			
	Pretax	Tax Expense (Benefit)	After Tax	Diluted EPS
Non-GAAP	$ 91,950	$ (3,334)	$ 95,284	$ 0.16
Amortization	(7,121)	-	(7,121)	
Restructuring and other charges	(25,353)	(19,403)	(5,950)	
Discontinued operations	(7,766)	(2,220)	(5,546)	
GAAP - Income from continuing operations	$ 51,710	$ (24,957)	76,667	
Non-GAAP - Income from discontinued operations			5,546	
Intangible amortization (net of $885 benefit) - discontinued operations			(7,969)	
GAAP - Net income			$ 74,244	$ 0.12

The non-GAAP financial measures exclude certain amounts that are included in the most directly comparable measures under Generally Accepted Accounting Principles (“GAAP”). Non-GAAP results from continuing operations include the results of our discontinued operations. Non-GAAP results also exclude after-tax intangible amortization, gains and losses from divestitures, restructuring and other charges attributable to continued and discontinued operations. The Company recorded intangible amortization expense of $12.9 million (including $4.6 million attributable to discontinued operations) and $16.0 million (including $8.9 million attributable to discontinued operations) during the quarters ended March 31, 2006 and 2005, respectively. Further, the Company’s equity in earnings of unconsolidated subsidiaries included $2.6 million of intangible amortization during the quarter ended March 31, 2006. The Company also recorded pre-tax restructuring charges of $64.1 million and $7.6 million during the quarters ended March 31, 2006 and 2005, respectively, which were primarily related to the closures and consolidations of various manufacturing facilities. The Company also recognized a $20.6 million gain during the quarter ended March 31, 2006 as the result of the liquidation of certain international entities. In addition, during the quarter ended March 31, 2005, the Company recorded losses of $16.3 million associated with the early extinguishment of its 9 ¾% senior subordinated notes due 2010, and $1.4 million for other than temporary impairment of its investments in certain non-publicly traded companies. The tax impacts related to all of these items and other non-operational tax adjustments amounted to a tax benefit of $4.0 million and $20.3 million in the quarters ended March 31, 2006 and 2005, respectively.

Quarterly Return on Capital



The ROITC and ROIC metrics are based on non-GAAP financial measures, which exclude certain amounts that are included in the most directly comparable measures under Generally Accepted Accounting Principles ("GAAP"). Non-GAAP results from continuing operations include the results of our discontinued operations. Non-GAAP results also exclude after-tax intangible amortization, gains and losses from divestitures, restructuring and other charges attributable to continued and discontinued operations. The non-GAAP measures are reconciled to the comparable GAAP measures in the GAAP vs. Non-GAAP Reconciliation in the Investors section of our website.

Cash and Liquidity

($ in millions)	Quarter Ended		
	Mar-06	**Dec-05**	**Mar-05**
Cash including CD's	**$ 999**	**$ 1,084**	**$ 869**
Total Debt	**1,595**	**1,511**	**1,735**
Net Debt	**596**	**427**	**866**
Leverage Ratio	**23%**	**22%**	**25%**
Liquidity	**$ 2,349**	**$ 2,434**	**$ 1,969**

Note : Leverage Ratio calculated as follows: Total Debt / (Debt + Equity)

Cash Conversion Cycle

Quarter Ended	FLEXTRONICS Mar-06		SANMINA Apr-06		SOLECTRON Feb-06 ($ in millions)		JABIL Feb-06		CELESTICA Mar-06	
Cost of sales (current quarter) (1)	$	3,359	$	2,504	$	2,371	$	2,130	$	1,827
Annualized		13,436		10,016		9,484		8,520		7,308
Inventory - current quarter (2)		1,739		1,159		1,346		991		1,158
Inventory - prior quarter		1,659		1,123		1,233		941		1,058
Average Inventory		1,699		1,141		1,290		966		1,108
INVENTORY TURN (DAYS)		46		41		49		41		55
Sales (current quarter)	$	3,597	$	2,668	$	2,500	$	2,315	$	1,934
Annualized		14,388		10,672		10,000		9,260		7,736
Accounts Receivable - current quarter (2)		1,560		1,434		1,178		1,069		985
Accounts Receivable - prior quarter		1,616		1,612		1,287		1,086		983
Average Accounts Receivable		1,588		1,523		1,233		1,078		984
ACCOUNTS RECEIVABLE TURNOVER (DAYS)		40		52		45		42		46
Accounts Payable - current quarter (2)	$	2,772	$	1,402	$	1,430	$	1,532	$	1,199
Accounts Payable - prior quarter		2,873		1,636		1,389		1,573		1,153
Average Accounts Payable		2,823		1,519		1,410		1,553		1,176
ACCOUNTS PAYABLE TURNOVER (DAYS)		76		55		54		66		59
CASH CONVERSION CYCLE (DAYS)		10		38		40		17		42

(1) Flextronics' cost of sales excludes certain restructuring and other charges. See Schedule 1 to the Company's press release for the reconciliation to the most directly comparable GAAP measure.

(2) Inventory, accounts receivable and accounts payable for the quarter ended Mar-06 include $1 million, $63 million and $14 million attributable to discontinued operations, respectively.

Summary Statement of Cash Flows

($ in thousands)

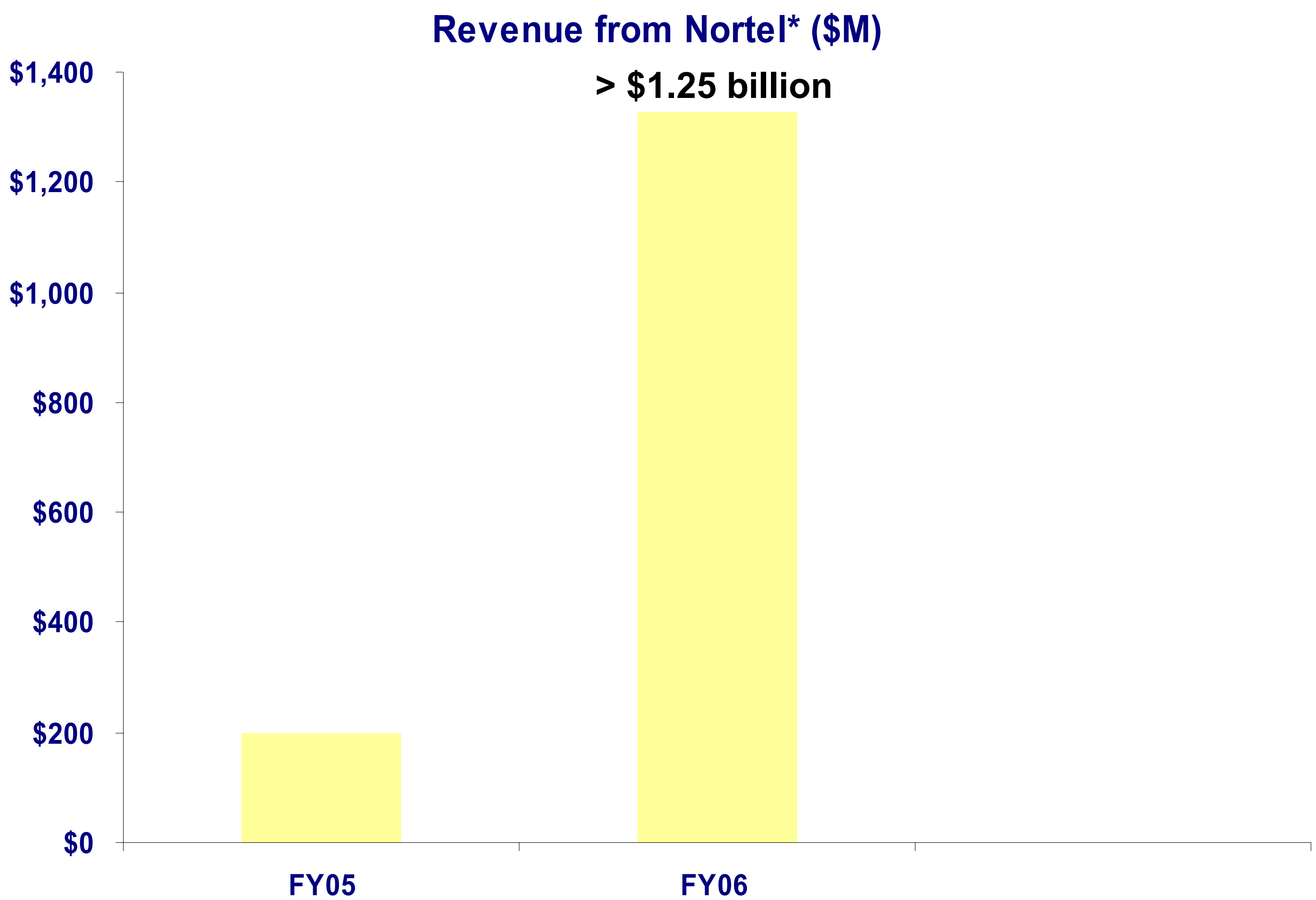
	Three Months Ended Mar 31, 2006	Twelve Months Ended Mar 31, 2006
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	$ 42,948	$ 141,162
Depreciation and amortization	80,306	327,095
Change in sales of accounts receivable	(63,133)	(8,894)
Change in working capital and other	(124,536)	131,185
Net cash provided by (used in) operating activities	(64,415)	590,548
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of property & equipment, net of dispositions	(99,294)	(251,174)
Payments for acquired businesses, net of cash acquired	(26,199)	(649,160)
Proceeds from divestitures	-	518,505
Purchases of certificates of deposit	(55,672)	(55,672)
Change in notes receivable and other investments	4,156	8,582
Net cash used in investing activities	(177,009)	(428,919)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Borrowings, net of repayments	108,757	(82,837)
Repayment of capital lease obligations	(96)	(11,190)
Net proceeds from issuance of ordinary shares	2,587	49,719
Net cash provided by (used in) financing activities	111,248	(44,308)
Effect on cash from exchange rate changes	(10,602)	(43,720)
Net increase (decrease) in cash and cash equivalents	(140,778)	73,601
Cash and cash equivalents at beginning of period	1,083,637	869,258
Cash and cash equivalents at end of period	$ 942,859	$ 942,859

Update On Divestiture

($ in millions)

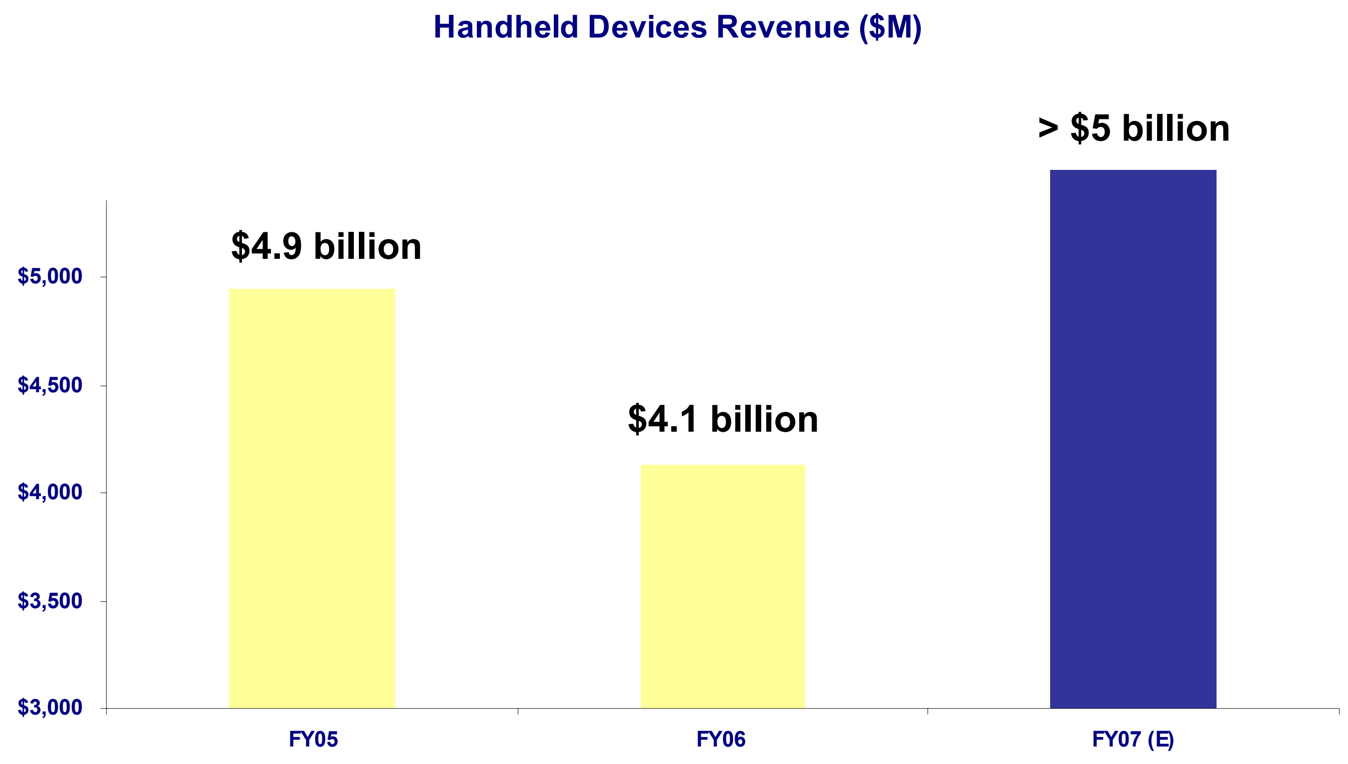
	Net Cash Proceeds	Pre-tax Gain on Sale	Continuing Ownership %
Network Services	$ 393	$ 24	35%
Semiconductor	126	44	0%
Software	> 600	> 175	15%
Totals	> $1.1 Billion	> $240 Million	

Commentary



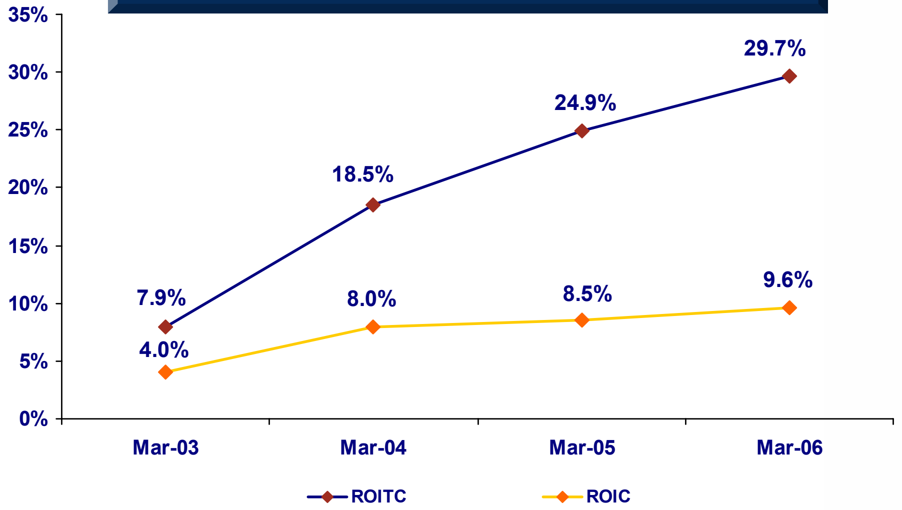
* Nortel, the Nortel logo and the Globemark are trademarks of Nortel Networks.

Update on Handheld Devices

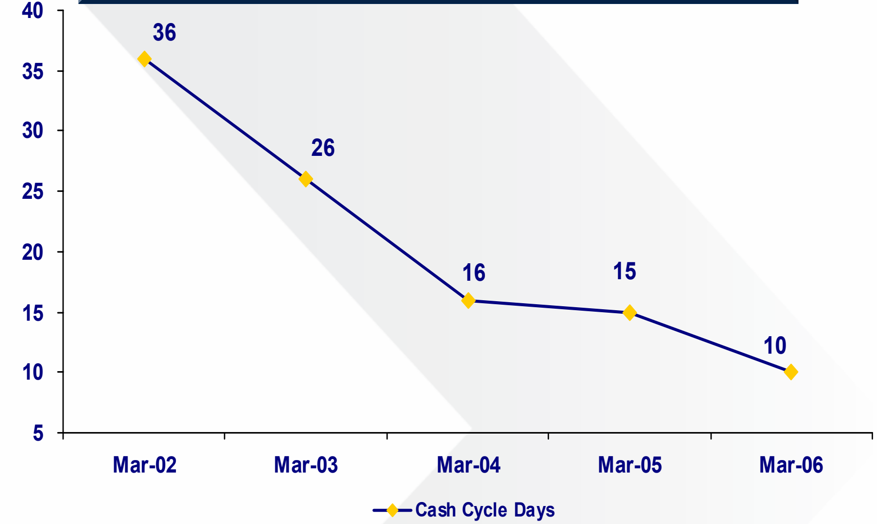


Operating Metrics

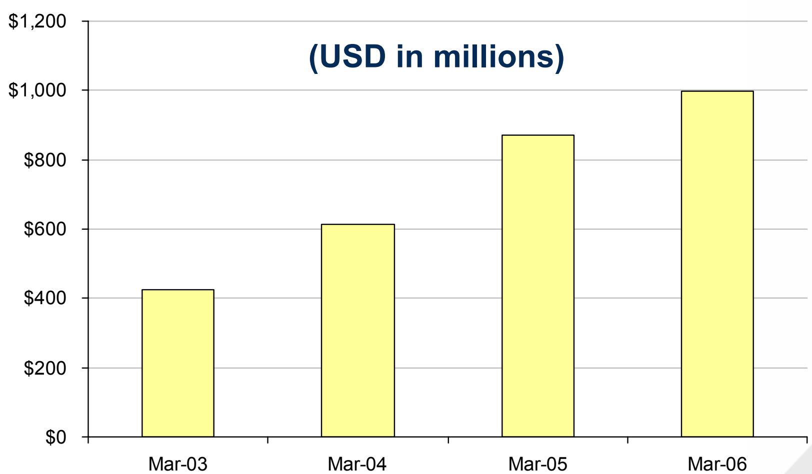
Quarterly Return on Capital



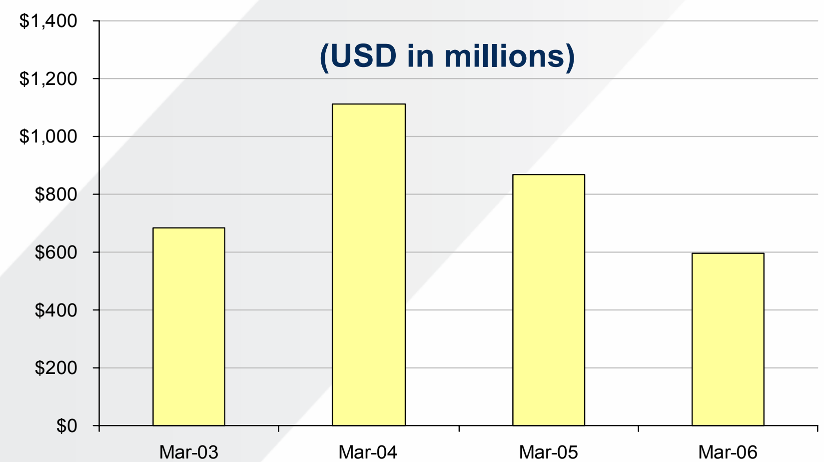
Cash Conversion Cycle



Cash including CD's

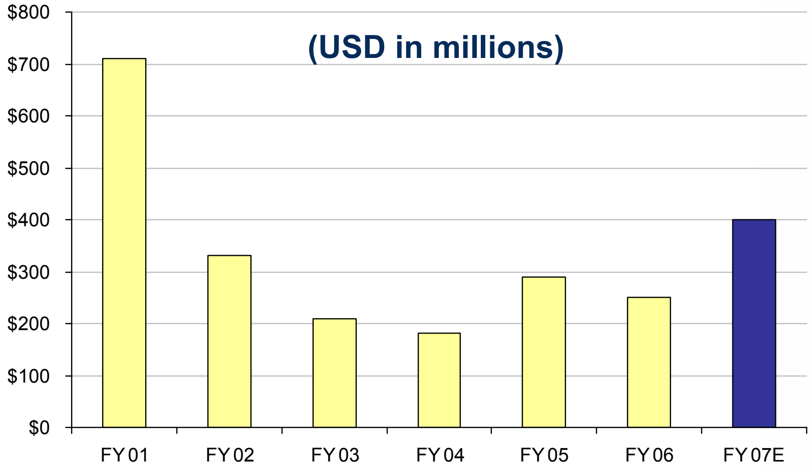


Net Debt

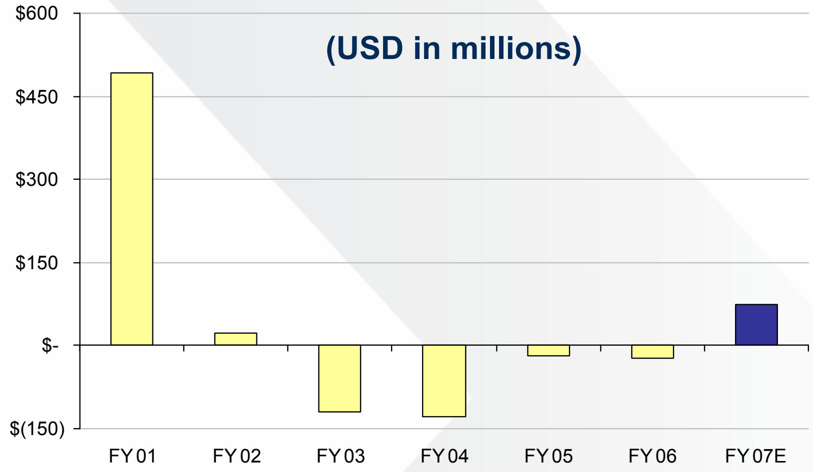


Fixed Asset Management

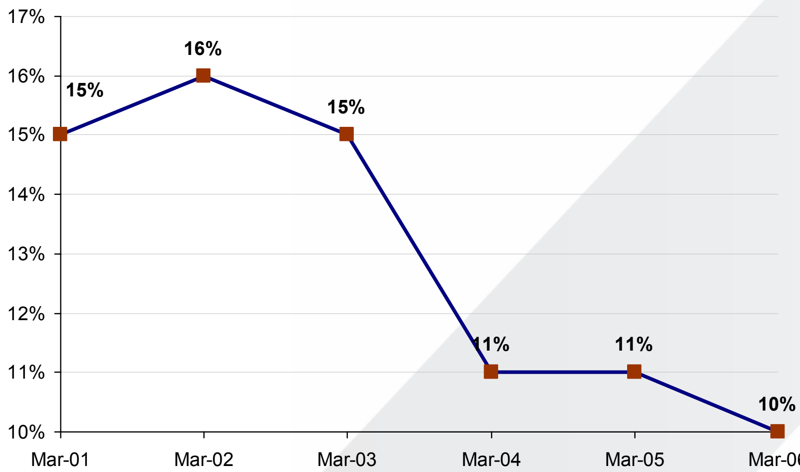
CAP EX



NET CAP EX (1)

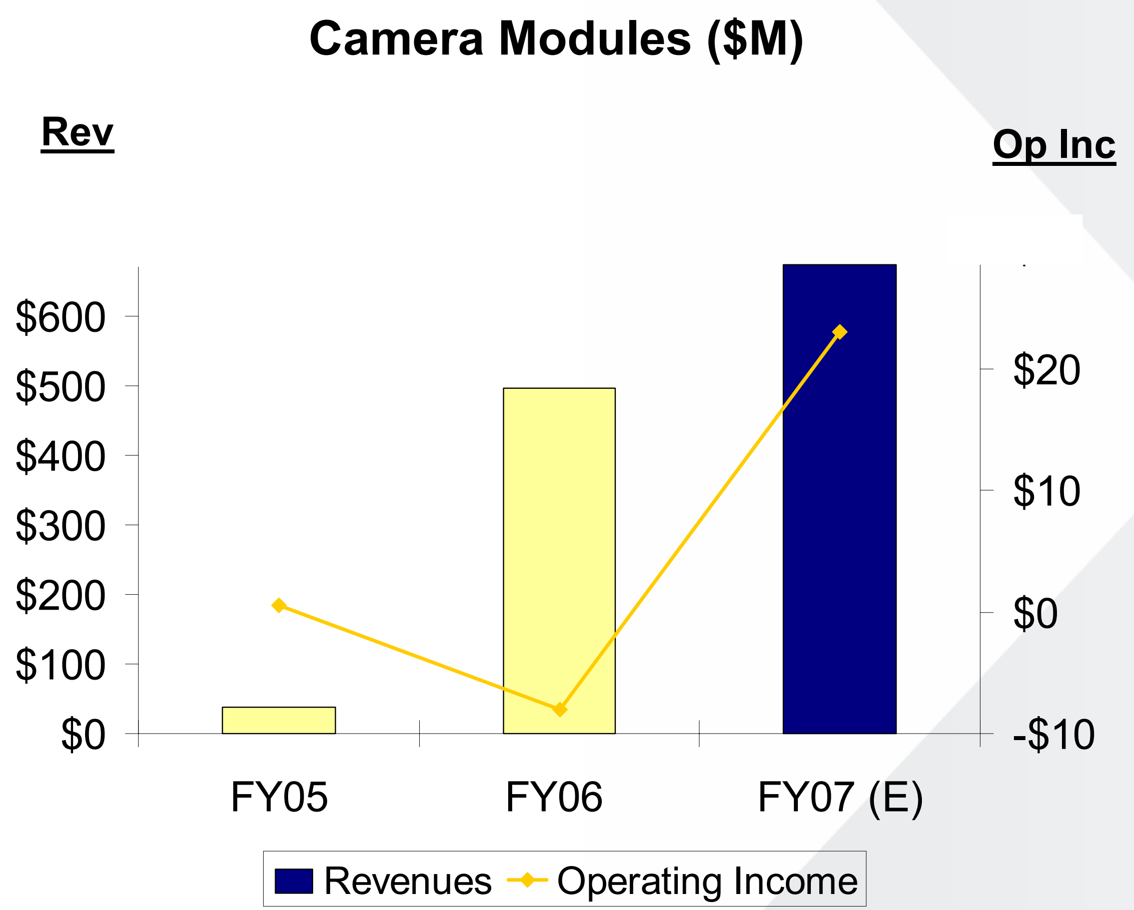


NET PP&E/REVENUE



(1) **Net Cap Ex = Cap Ex less Depreciation**

Design and Vertical Integration



June 2006 Quarter Guidance

	Guidance Jun-06
Revenue from Continuing Operations	$3.7 billion - $3.9 billion
Non GAAP Total EPS	$0.16 - $0.17

Note: Guidance excludes amortization and stock-based compensation expense. GAAP earnings per diluted share in the June 2006 quarter are expected to be lower than the guidance provided herein by approximately $0.03 per diluted share reflecting quarterly amortization expense and stock-based compensation.

Stock Buy Back

	FY07 Consensus Estimates	$250 million stock buy back	FY07 Pro Forma
	($ in thousands, except EPS)		
Non-GAAP net income	$ 475,800	(12,500)	$ 463,300
Diluted EPS	$ 0.78		$ 0.79
WASO	610,000	(21,739)	588,261

		15% Return on $250 million	
Non-GAAP net income	$ 475,800	25,000	$ 500,800
Diluted EPS	$ 0.78		$ 0.82
WASO	610,000		610,000

Note: Both scenarios assume an increase in net interest of $12.5 million on deploying $250 million

Risk Factors

RISKS INCLUDE:

- **Our dependence on industries that continually produce technologically advanced projects with short life cycles.**
- **Our ability to respond to changes in economic trends, to fluctuations in demand for customers' products and to the short term nature of our customers' commitments.**
- **Competition in our industry, particularly from ODM suppliers in Asia.**
- **The challenges of effectively managing our operations, including our ability to manage manufacturing processes, control costs and manage changes in our operations.**
- **Not obtaining anticipated new customer programs, or if we do obtain them, their delay or inability to contribute to our revenue or profitability as expected or at all.**
- **That growth in our core EMS business (including our agreement with Nortel) may not occur as expected or at all.**
- **The challenges of integrating acquired companies and assets.**
- **Not realizing expected returns from our retained interests in divested businesses.**
- **Our ability to redeploy cash proceeds from our recent and pending divestitures in a manner that achieves improved profitability.**
- **Our dependence on a small number of customers for the majority of our sales and our reliance on strategic relationships with major customers.**
- **Our ability to design and quickly introduce world-class components products that offer significant price and/or performance advantages over competitive products.**
- **The impact on our margins and profitability resulting from substantial investments, start-up and integration costs in our components, design and ODM businesses.**
- **Production difficulties, especially with new products.**
- **Changes in government regulations and tax laws.**
- **Our ability to utilize available manufacturing capacity and the risk of future restructuring charges that could be material to the Company's financial condition and results of operations.**
- **Our exposure to potential litigation relating to intellectual property rights, product warranty and product liability.**
- **Potential impairment of our intangible assets.**
- **Our dependence on the continued trend of outsourcing by OEMs.**
- **Our need to take reserves for doubtful accounts of customers and the effects of customer bankruptcies.**
- **Supply shortages of required electronic components.**
- **The challenges of international operations, including fluctuations in exchange rates beyond hedged boundaries leading to unexpected charges.**
- **Our dependence on our key personnel.**
- **Our ability to comply with environmental laws.**

Further information concerning these and other risk factors that could cause actual results to differ materially from those in the forward looking statements is contained in the Risk Factors and Management's Discussion and Analysis sections of our reports on forms 10-Q, 10-K and 8-K that we file with the US. Securities and Exchange Commission.

THANK YOU